

**Agenda**  
**PJM Board of Managers**  
 December 6-8, 2021  
 Webex

**Monday, December 6, 2021**

<b>Human Resources Committee</b> <i>Blackwell, Oskvig, Rogers</i>	9:30-11:30 a.m.
<b>General Session w/Membership</b> <i>Board Members &amp; ET</i>	1:00-4:00 p.m.
<b>Risk &amp; Audit Committee</b> <i>Loebl, Johnson, Mills, Takahashi</i>	4:30-7:00 p.m.

**Tuesday, December 7, 2021**

<b>Reliability &amp; Security Committee</b> <i>Oskvig, Blackwell, Johnson, Rogers</i>	<b>Competitive Markets Committee</b> <i>Takahashi, Conboy, Loebl, Mills, Robinson</i>	11:00 a.m.-3:15 p.m.
<b>Governance Committee</b> <i>Robinson, Blackwell, Oskvig, Takahashi</i>		4:00-6:30 p.m.
<b>Regulatory Committee</b> <i>Rogers, Conboy, Loebl</i>		4:00-5:30 p.m.

**Wednesday, December 8, 2021**

<b>Law Education</b> <i>Board Members</i>	11:30 a.m.-1:00 p.m.	
<b>Board of Managers Meeting</b> <i>Board Members and ET</i>	1:30-6:30 p.m.	
1) <u>Approve</u> minutes of: a. September 22, 2021 Meeting	Mark Takahashi	
2) Update: COVID-19 Actions & Impacts including Return-to-Campus	Scott Heffentrager Maureen McCormick	
3) Review: Winter Readiness/Fuel Update	Mike Bryson	

4) Update: Administrative Rate Proposal	Lisa Drauschak	
5) Update: Illinois Legislation	Asim Haque Stephen Bennett	
6) Update: Strategy	Stu Bresler	
7) Review: PJM Marginal Emissions Rates	Eric Hsia	
<b>Break</b>		4:00-4:15 p.m.
<b>Committee Reports</b>		4:15-5:30 p.m.
8) Competitive Markets Committee Report a. <u>Approve</u> changes to Manual 15 Cost Development Guidelines	Mark Takahashi	
9) Reliability & Security Committee Report a. <u>Approve</u> changes to the RTEP b. <u>Approve</u> Installed Reserve Margin (IRM) and Forecast Pool Requirements (FPR) for Delivery Years 2022/2023, 2023/2024, 2024/2025 and 2025/2026 c. Review Cybersecurity Dashboards	Dean Oskvig	
10) Regulatory Committee Report	Sarah Rogers	
11) Risk & Audit Committee Report	Margo Loebel	
12) Governance Committee Report	Charlie Robinson	
13) Finance Committee Report	Margo Loebel	
<b>Break</b>		5:30-5:45 p.m.
14) Executive Session		5:45 p.m.
15) Closed Session		6:15 p.m.
<b>Adjourn</b>		6:45 p.m.