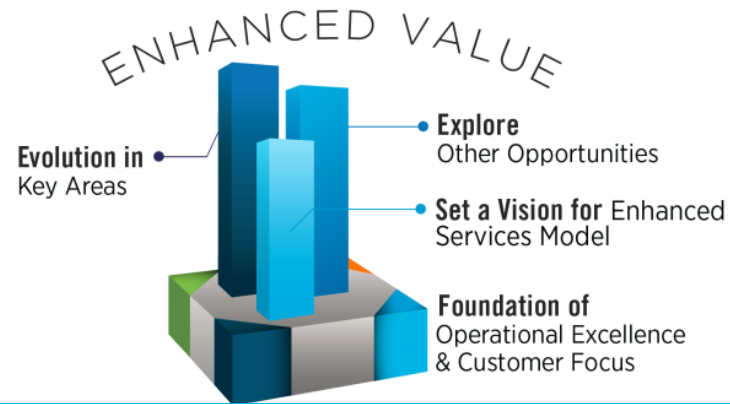




A Step Beyond

Andrew L. Ott
Members Committee Meeting
May 16, 2018



TODAY: PJM has built and maintained a strong foundation

2018 YEAR-END:
A step beyond



TOMORROW:
A reimagined grid

Focus on stakeholder value

Enhance Resilience

- Value resilience through markets
- Improve operational resilience

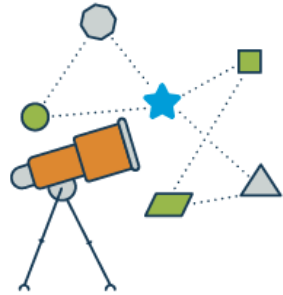
Leverage DER capabilities

Increase security vigilance

Reliability



Investment



Environment



Savings



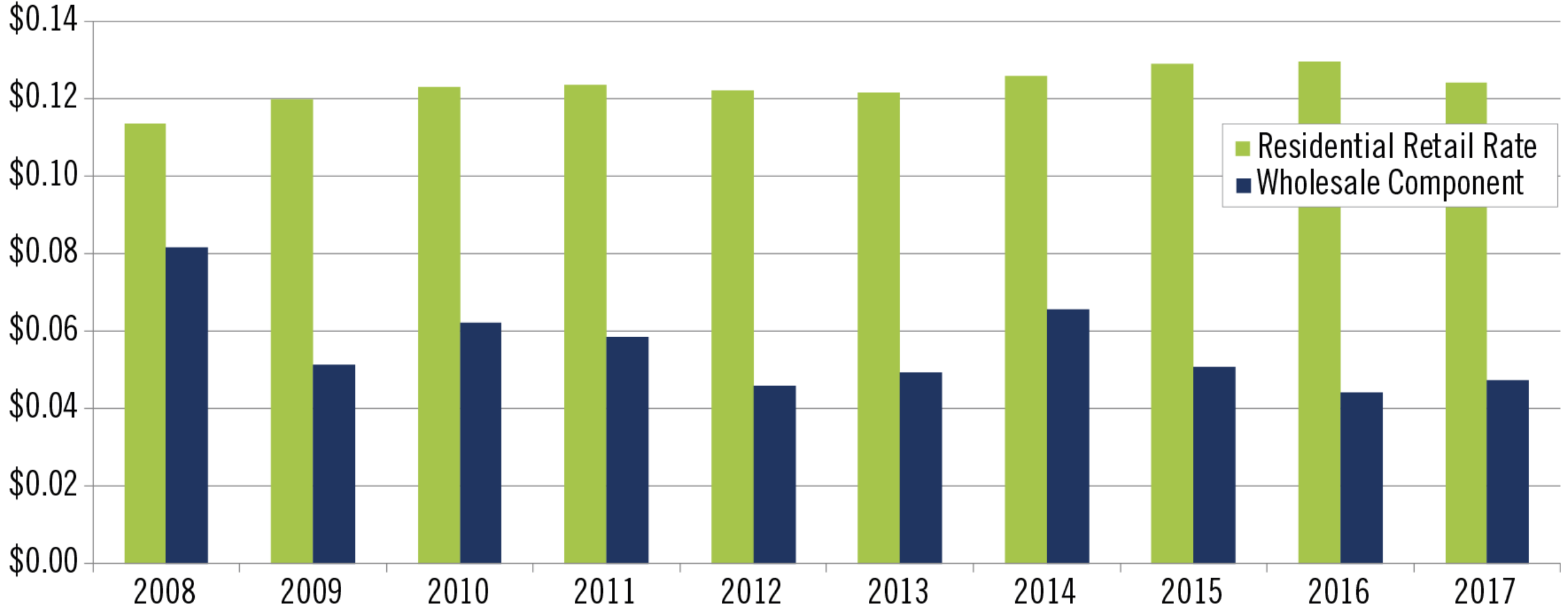
Innovation

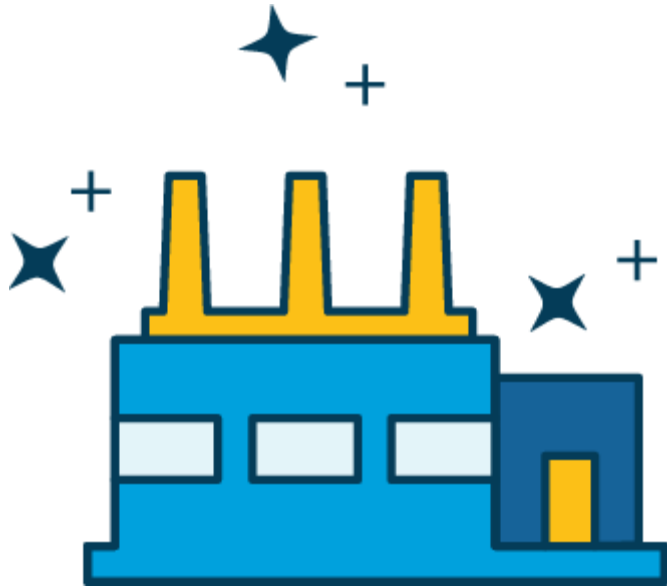


Independence



\$/kWh of usage



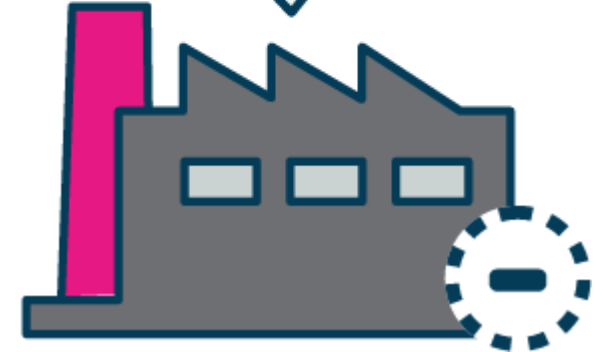


72,000 MW of pending new generation online 2023



\$16 billion in new transmission projects

DEACTIVATIONS	
2017	2018 (YTD)
2,084 MW	186 MW



13,358 MW* scheduled for future 2021 retirement

*5,605 MW for end of year 2018





PJM Average Emissions

CO₂
lbs/MWh

SO₂ and NO_x
lbs/MWh

