

Review of Stakeholder Process Super Forum Problem Statement & Issue Charge

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Tom Strategy for Developing Problem Statement & Issue Charge

- Group stakeholders' feedback from stakeholder process survey by theme
- Identify suggestions that can be addressed <u>without</u> a rule change
 Stakeholders can pursue these reforms through the Stakeholder
 Process Forum
- Craft Problem Statement and Issue Charge language to capture stakeholders' concepts that require a rule change



Grouping Stakeholders' Feedback by Theme

Prioritization, Stakeholder Meeting Management & Scheduling Logistics

- Prioritization [amongst different meetings]
- Thoughtful about scheduling of meetings > find ways to ensure that we time to have offline discussions
- Be thoughtful about cutting off meaningful discussions
- Information overload
- Ending discussions and setting aside time for Q&A
- Meeting recording policy
- Limiting number of topics stakeholders are working at a time
- Appreciate the diversity of the Members and not schedule meetings on religious holidays

Grouping Stakeholders' Feedback by Theme

Information Management, Education, Participation, Debate & Transparency

- Consistent implementation of Robert's Rule in stakeholder process
- Discussion on the role of PJM staff on proposing solutions versus the role of members
- Real-time feedback from stakeholders regarding topics being covered and whether there is understanding of the issues
- Start with more fundamental education
- How to handle motions brought up for the first time at sr. committees
- Cost benefit analysis for proposals
- Greater judgment on when manual language is presented simultaneously at a standing and sr. standing committee
- Allow multiple proposals to come up to sr. standing committees from to standing committees with a lower threshold
- Develop motions of parody
- Allow status quo to be an option on par with other proposals
- Transparency of voting reports
- Thoughts on how we operate with state interests
- PJM staff reach out to thought leaders are member organizations between meetings



Grouping Stakeholders' Feedback by Theme

Governance Process, Standards & Decision-Making Framework

- Consider a new type of process for issues that are big dollar issues or issues where consensus is unlikely to be reached or a tight timeline exists
- More discipline in sector selection oversight of the process
- Interrelated issues being discussed at different groups in silos
- Bifurcate smaller issues > batch similar topics and work together during the year (including staff/board action if necessary for expedited pathway)
- Enhance CBIR process to deal with OATT/OA changes and legal issues
- Consistent process when FERC has an ongoing proceeding
- Upfront vetting of issues for operational and legal compliance with agreements (OA, CTOA, Tariff) as well as FERC and other legal precedents before stakeholder process goes down a wasted path.

Key Work Activities from Issue Charge

The initiative is expected to:

- 1. Provide education on the evolution and rules of the stakeholder process
- 2. Explore potential opportunities to modify current governance structure to address areas identified in the problem statement, such as:
 - a. Prioritization of issues to allow stakeholders to manage the volume of issues under consideration and the volume of meetings
 - b. Develop an additional pathway for vetting issues that are contentious or must be decided quickly
 - c. Enhance transparency throughout the PJM stakeholder process and decisional hierarchy