

# PJM Stakeholder Process Training - Governance



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Process & Engagement

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## **Fundamentals of the Stakeholder Process**

- PJM and Governing Documents
- Governance Structure, Membership and Sectors
- Stakeholder Process Overview
- Roles & Responsibilities of Participants
- Voting and Rules of Procedure
- Additional Resources and References



# PJM and Governing Documents



**OA**

## **Operating Agreement**

Agreement among members which established PJM Interconnection, L.L.C.

- Governance – Board of Managers, Office of the Interconnection, Members Committee
- Energy Markets, RTEP, others



**The Tariff**

## **Open Access Transmission Tariff**

Rates & Terms of Service



**RAA**

## **Reliability Assurance Agreement**

Must be a signatory to be an LSE

## Of Particular Interest:



### OA HIGHLIGHTS

- Sets up the corporation and operational rules
- Governance
- Contains interchange energy market rules, RTEP protocol

Sections	
7	Board
8	Members Committee
9	Officers
10	Office of the Interconnection
11	Members

Schedules	
1	Energy Market
2	Components of Cost
5	Dispute Resolution
6	RTEP Protocol



## OATT HIGHLIGHTS

- Based on pro forma FERC Tariff
- Rates, terms and conditions of service

Articles	
<b>II</b>	Point-to-Point Transmission Service
<b>III</b>	Network Integration Transmission Service
<b>IV</b>	Generation Deactivation
<b>VI</b>	New Service Requests

Attachments	
<b>DD</b>	RPM
<b>H</b>	Zonal Transmission Rates
<b>HH</b>	PJM Settlements
<b>K</b>	Appendix – Energy Market
<b>M</b>	Market Monitoring
<b>Q</b>	Credit Policy

Schedules	
<b>9</b>	Administrative Service Fees



## HIGHLIGHTS

- “...ensure that adequate Capacity Resources... will be planned and made available to provide reliable service to loads...in a manner consistent with the development of a robust competitive marketplace”
- Creates obligations for load serving entities

## Of Particular Interest:

Article	
7	Determination of Capacity Obligation
Schedules	
4	Forecast Pool Req.
5	Forced Outage Rates
7	DR/EE
8.1	Fixed Resource Req.



**Other**

## GOVERNING DOCS

- Consolidated Transmission Owners Agreement
- Joint Operating Agreements (MISO, NYISO, etc.)



**Other**

## IMPLEMENTING DOCS

- Manuals (Energy Market manuals, RTEP, Transmission, Reserves, Accounting & Billing, Admin, Misc.)
  - Most endorsed by MRC
  - PJM responsibility
  - 15, 34 have different path
- Non-manual documents (Congestion Management Protocol, Regional Practices)





## CTOA

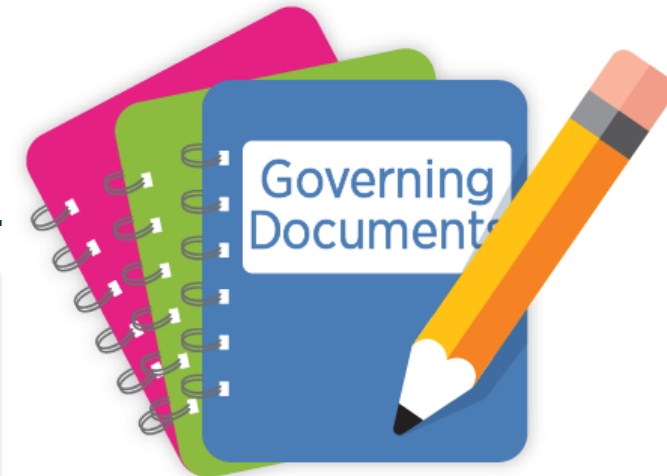
## HIGHLIGHTS

- Establishes rights and commitments of PJM vis-à-vis TOs
- Facilitates the coordination of planning and operation
- Transfers certain planning and operating responsibilities to PJM

### Of Particular Interest:

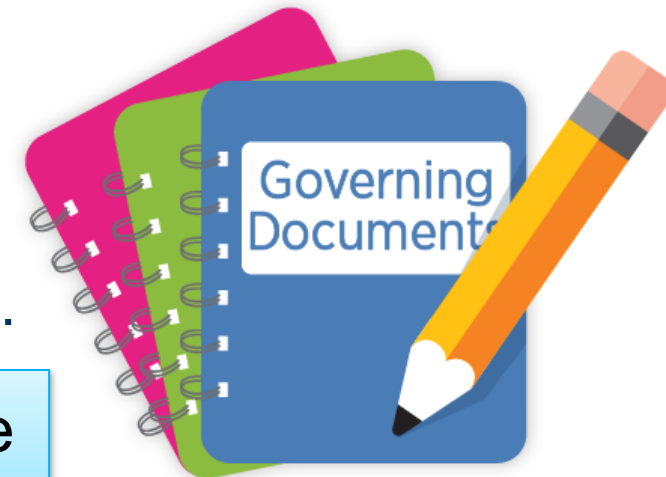
Article	
7	TO Filing Rights
8	TOA – Administrative Committee

- Requires public utilities to file with the Commission all rates and charges for any transmission or sale subject to the jurisdiction of the Commission.
- Requires that tariffs, rate schedules, service agreements and contracts relevant to services offered must be filed at FERC.



**Note:** To approve the filings, the Commission must find that the rates are just and reasonable and not unduly discriminatory and preferential.

- Allows the Commission to modify rates upon its own motion or upon motion or complaint.
- Requires that in order to modify or replace the filed rate, the proponent of a change to the filed rate must meet a dual burden of:
  - **First:** establishing that the current rate is unjust and unreasonable
  - **Second:** establishing that the alternative rate proposal is just and reasonable




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**Note:** It is not sufficient to simply demonstrate an alternative is superior to the current rate.



# High Level: Who Can File Under 205 & 206?

	OA	TARIFF	RAA	CTOA
Who can amend & under what FPA section	<p>Requires 2/3 endorsement by Members Committee to amend under FPA 205</p> <ul style="list-style-type: none"> <li>If 2/3 endorsement not achieved:               <ul style="list-style-type: none"> <li>the Board can authorize PJM to file under FPA 206</li> <li>Others can seek to change the OA through filing a complaint under FPA 206</li> </ul> </li> </ul>	<p>PJM can file under FPA 205 without 2/3 endorsement of Members Committee</p> <ul style="list-style-type: none"> <li>Even though we could technically file under FPA 205 without any stakeholder process, our practice is to work toward endorsement</li> <li>TOs have FPA 205 filing rights over certain aspects of the Tariff</li> <li>But would seek Board support for making such a filing</li> <li>Others can seek changes to the Tariff through filing a complaint under FPA 206</li> </ul>	<p>Only the Board has the ability to approve amendments to the RAA under FPA 205</p> <ul style="list-style-type: none"> <li>We typically seek endorsement through the stakeholder process to inform the Board</li> <li>Others can seek changes to the RAA through filing a complaint under FPA 206</li> </ul>	<p>Only parties to the CTOA can amend the CTOA under FPA 205</p> <ul style="list-style-type: none"> <li>Others can seek changes to the CTOA through filing a complaint under FPA 206</li> </ul>

# Governance Structure, Membership and Sectors

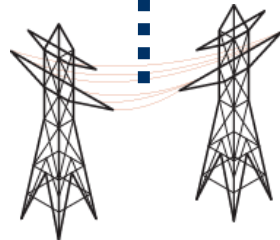
## Independent Board of Managers

Market Monitor

## Members Committee



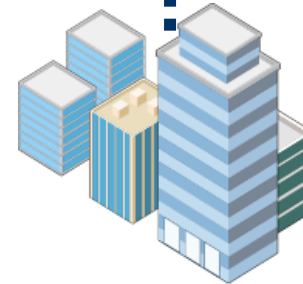
Generation Owners



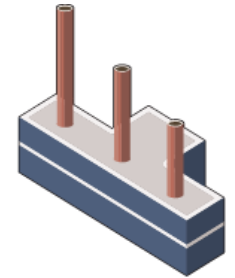
Transmission Owners



Competitive Retail Companies & Trading Companies



Utility Electric Distributor & Retail Business



Wholesale End Use Customers (Industrial)

- Independent Board of Managers
- Stakeholder process – provide balanced stakeholder input

**Transmission Owners** – members owning transmission within PJM’s footprint:

- Vertically integrated utilities
- Pure transmission owners
- Merchant transmission owners



**Generation Owners** – members owning/controlling generation within PJM’s footprint:

- Generation affiliates of vertically integrated utilities
- Merchant generation owners
- End-use customers with generation and capacity exceeding load and obligation



**End-Use Customers** – End-users within PJM’s footprint:

- Large commercial & industrial customers
- Consumer advocates



**Electric Distributors** – transmission-dependent utilities:

- Municipal utilities
- Co-operatives



**Other Suppliers** – members engaged in our markets that do not qualify in another sector:

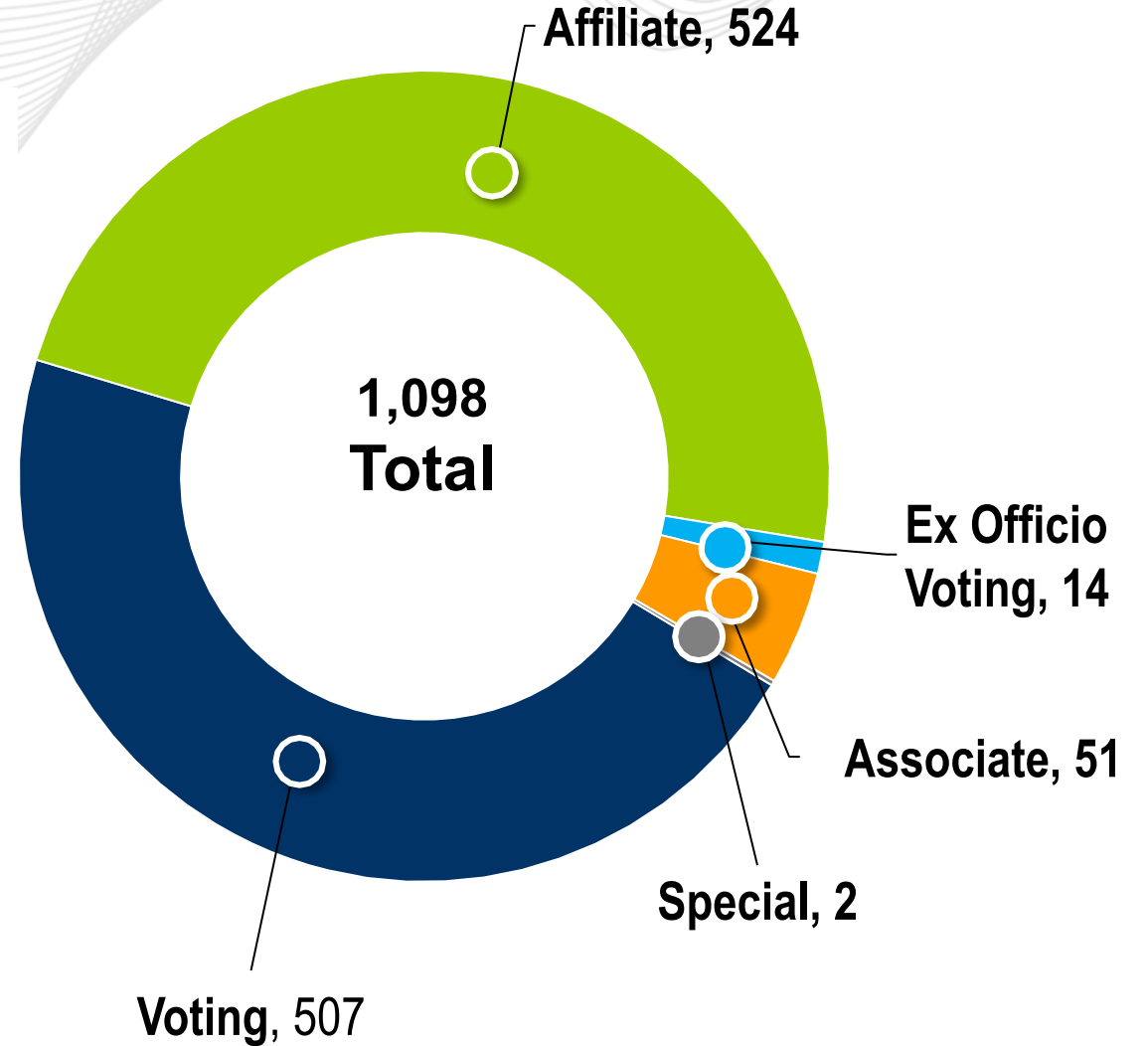
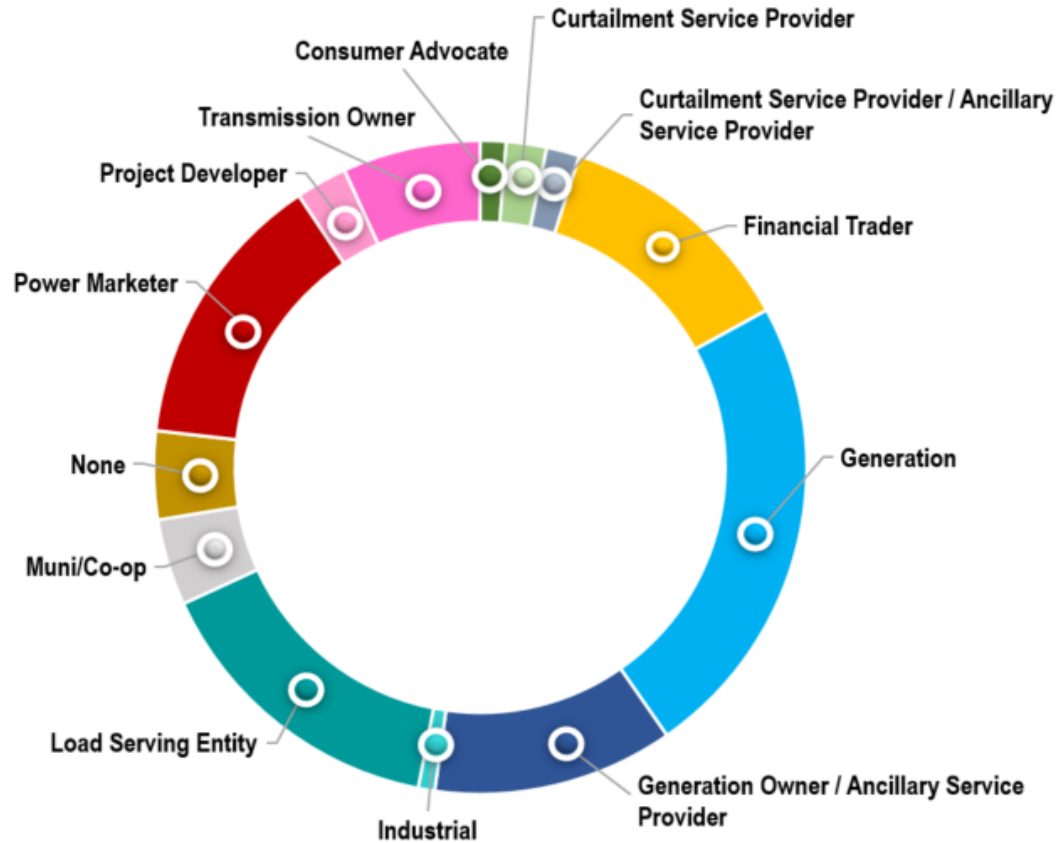
- Curtailment service providers
- Financial product participants
- Wholesale power marketers
- Generation owners outside PJM
- Transmission owners outside PJM
- Competitive load serving entities
- Generation or transmission developers (before projects are in service)



- **Sector Selection Process**
  - New Members Initial Selection
  - Existing Members Sector Recertification and Change Requests
- **Sector Challenge Process**
- **Sector Usage**
  - Committee Representation (Finance Committee, Liaison Committee, etc.)
  - Senior Standing Committee Voting

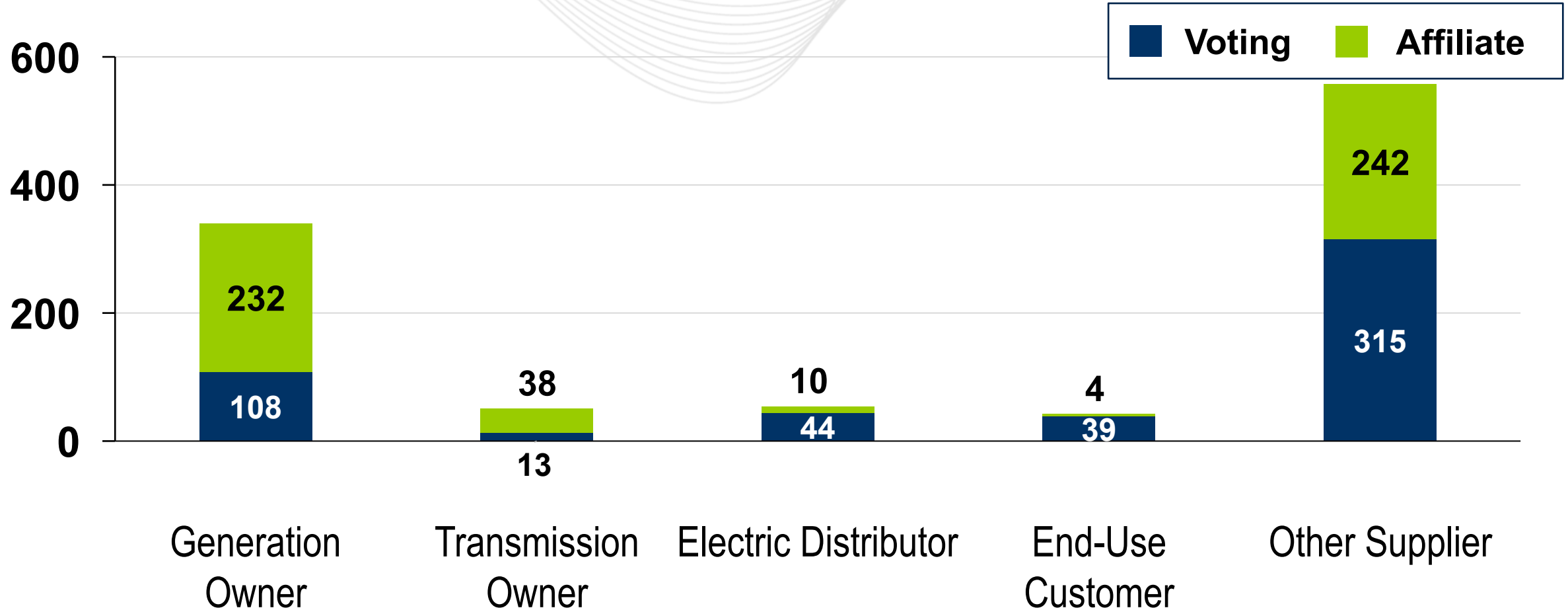


- Voting Members and Affiliate Members
  - Market Participation and Voting Rights
- Ex Officio Voting Members
  - No Market Participation but Voting Rights
- Associate Members
  - No Market Participation or Voting Rights
  - Can participate in stakeholder activities and PJM trainings.
- Special Members (Emergency Customer Load Reduction Program)
  - No Voting Rights



# Voting Status by Member Sector

(as of August 3, 2023)



# Stakeholder Process Overview

# Purposes of the Stakeholder Process

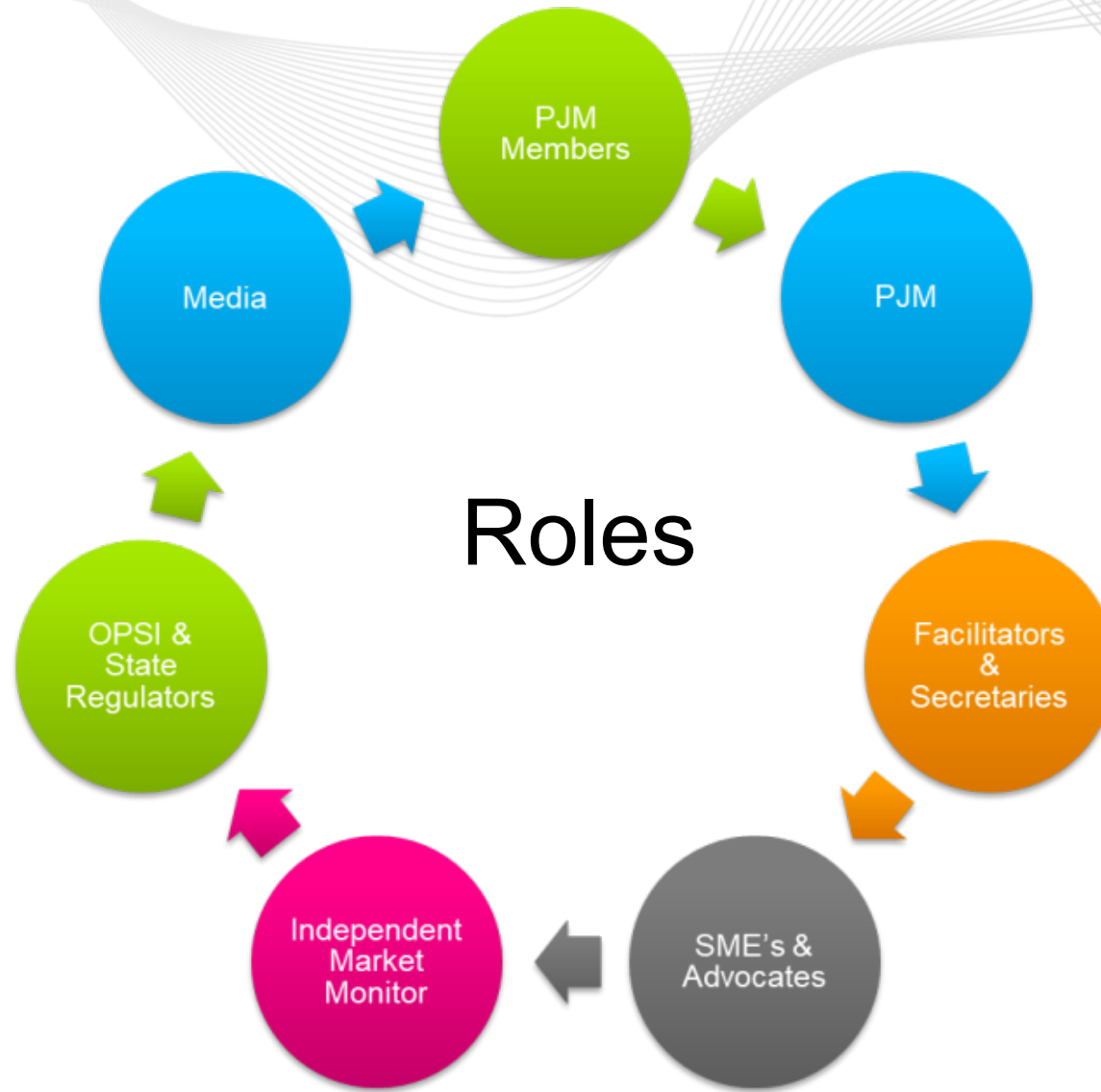
**Educate** each other on issues related to PJM markets, operations, planning, credit & risk, public policies and industry matters

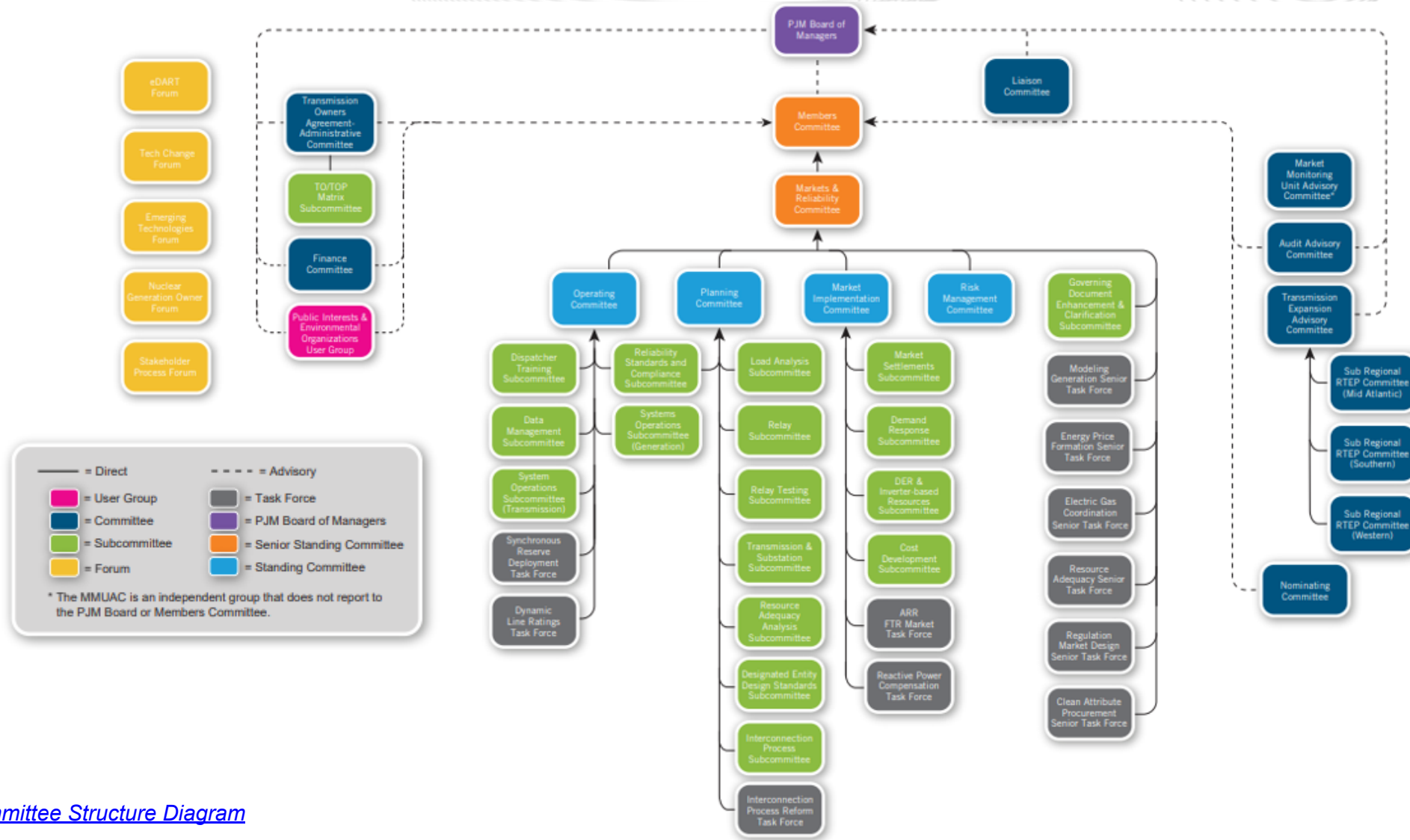
**Explore** solutions, build consensus, and develop manual / governing document revisions which may help policymakers approve key laws and regulations

**Enhance** communication among members and between members and PJM management

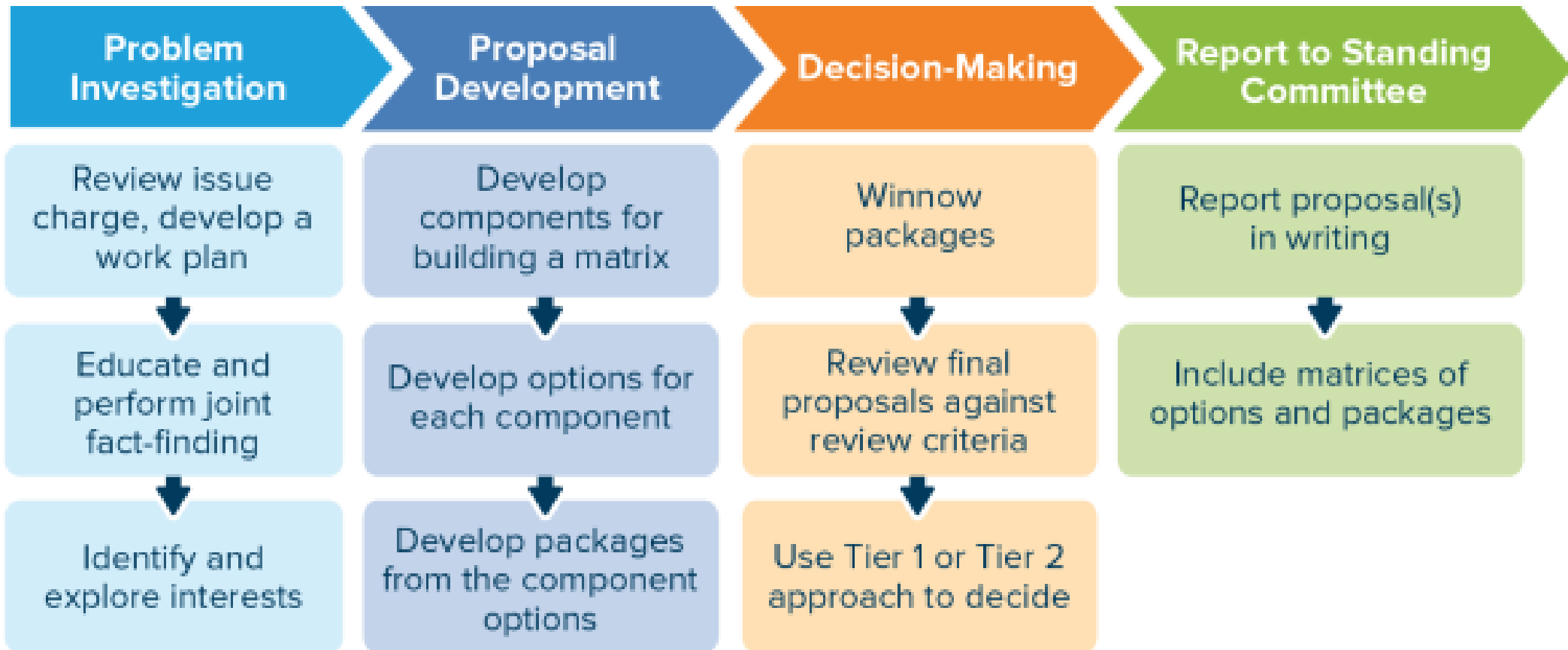
Vet and approve/endorse changes to PJM markets, operations, planning and credit & risk as contained in the OA, Tariff, RAA and manuals



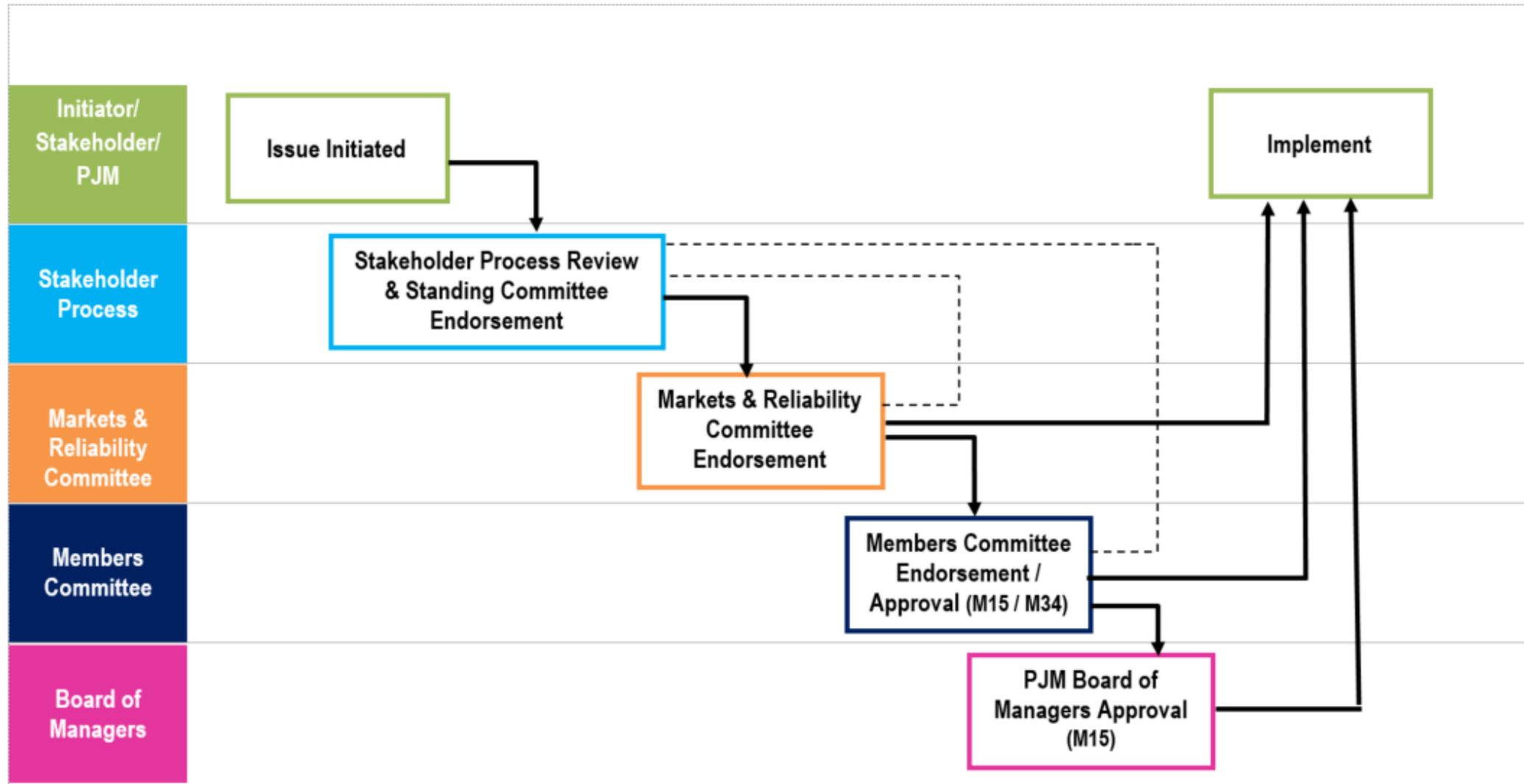


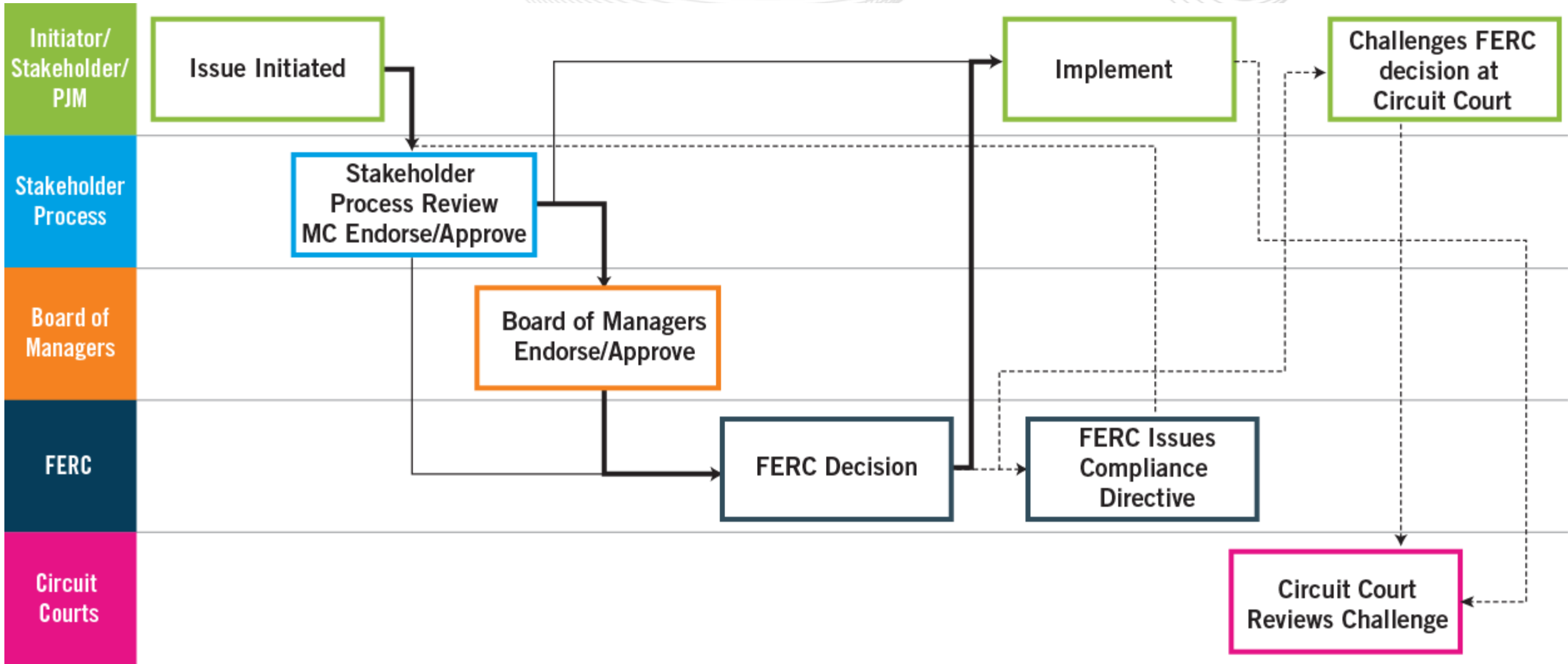


Reference: [Committee Structure Diagram](#)









# Decision Making and Rules of Procedure

## Non-voting

- Utilizes polling tool and requires no additional access

## Voting

- Requires access to PJM's voting application
- Requires designation as a roster representative for the committee or group
- Proxy designation is available

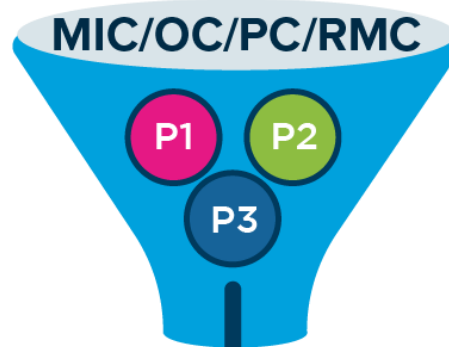
	Stakeholder Group	Who Can Respond	Decision-Making Methodology	Threshold for Endorsement (passing)	Sector-Weighted Voting?	What moves up to Parent Committee?
Non-Voting (Polling)	Sub-Committee	<ul style="list-style-type: none"> <li>• Voting members and affiliates</li> <li>• Ex-Officio voting members</li> <li>• Non-members</li> </ul>	Strive for consensus. (Tier 1). If no consensus is achieved, produce multiple proposals (Tier 2).	<b>Tier 1:</b> All members can live with the proposal.  <b>Tier 2:</b> At least three supporting voting members from two sectors.	No	If a consensus proposal cannot be forwarded on to parent committee, multiple proposals are narrowed down and all proposals meeting the threshold are forwarded to parent committee.
	Task Force (Except Sr. Task Force)					

	Stakeholder Group	Who Can Vote	Decision-Making Methodology	Threshold for Endorsement (passing)	Sector-Weighted Voting?	What moves up to Parent Committee?
Voting	Sr. Task Force	<ul style="list-style-type: none"> <li>Voting members and affiliates</li> <li>Ex-Officio voting members</li> </ul>	Strive for consensus. If no consensus is achieved, then vote on multiple options.	Simple Majority and Preferred over Status Quo	No	All proposals that receive simple majority and are preferred over status quo by > 50% are forwarded on to the MRC, with the proposal with the highest majority presented as the main motion. Other proposals that receive a simple majority and are preferred over status quo by > 50% are considered alternative motions ranked in order of votes received
	Lower-Level Standing Committee (MIC/PC/OC/RMC)					

\*\* For a limited number of issues such as Charter approvals the threshold is 1/2.

	Stakeholder Group	Who Can Vote	Decision-Making Methodology	Threshold for Endorsement (passing)	Sector-Weighted Voting?	What moves up to Parent Committee?
Voting	Sr. Standing Committee (MC only)	<ul style="list-style-type: none"> <li>• Voting members in good standing</li> <li>• Ex-Officio voting members</li> </ul>	Vote on main motion first. If that does not pass, then vote as detailed in motion voting order.	Exceed 2/3**	Yes	
	Sr. Standing Committee (MRC only)	<ul style="list-style-type: none"> <li>• Voting members in good standing</li> <li>• Ex-Officio voting members</li> </ul>	Vote on main motion first. If that does not pass, then vote as detailed in motion voting order.	Exceed 2/3**	Yes	The first motion voted on that receives MRC endorsement is forwarded to the MC as the main motion.

\*\* For a limited number of issues such as Charter approvals the threshold is 1/2.



## Lower-Level Standing Committee

P1 Proposal 1 = 68%  
P2 Proposal 2 = 45%  
P3 Proposal 3 = 90%

EXAMPLE

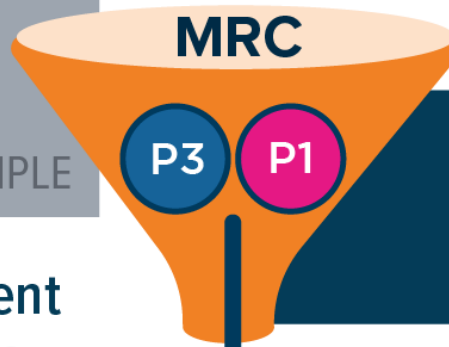
Proposals receiving over 50 percent for simple majority and preference over status quo are ranked and passed onto the MRC

## MRC Vote

P3 Proposal 3: (voted first) \*3.13  
P1 Proposal 1: \*4.25  
P2 Proposal 2: Not voted on

EXAMPLE

Proposals receiving over 50 percent for simple majority and preference over status quo are ranked and passed onto the MRC



MRC voting stops when this threshold is reached. \*Note: To pass a vote must be greater or equal to 3.335.

## MC Vote

Proposal 1 must receive a super majority to pass at the MC



P1 Proposal 1 passes — \*4.12

EXAMPLE





# Sector-Weighted Vote Calculation Example

<b>Sector</b>	<b>For</b>	<b>Against</b>	<b>Abstain</b>	<b>% in Favor</b> (of those voting For or Against)
<b>Electric Distributor Sector</b>	8	2	4	0.800
<b>End-Use Customer Sector</b>	15	0	1	1.000
<b>Generation Owner Sector</b>	10	10	5	0.500
<b>Other Supplier Sector</b>	3	7	15	0.300
<b>Transmission Owner Sector</b>	12	2	0	0.857
<b>Sum</b>				3.457
<b>Threshold</b>	<b>.667 x 5 Sectors = 3.335</b>			

- PJM stakeholder meetings follow the rules of procedure outlined in Manual 34.
- Any procedure not specified in Manual 34, is governed by Robert's Rules of Order.



- Any Member may propose one or more amendments or technical corrections.
- The amendments must be must be germane to the specific issue.
- The amendments do not require a second.
- An objection can be registered to the proposed amendments
  - If not objected to, the amendment will be incorporated
  - If objected to, it can be moved as an alternative motion

- Alternate motions require a mover and a second.
- The alternative motion must be germane to the specific issue and must be related to a discussion area that was vetted in the earlier CBIR process.
- Motion Voting Order
  - Main Motion followed by amendments/alternative motions in the order received
  - Truncated voting rules apply

# Additional Resources and References

Stakeholder Process Forum

PJM Learning Center

New Member Quick Guide

Committee Meetings

At a Glance: The PJM Stakeholder Process

Stakeholder Process Calendar

The screenshot displays the PJM Learning Center website. At the top, there are navigation tabs for 'Electricity Basics', 'Who is PJM?', 'PJM Structure', 'Three Priorities', and 'Energy Innovations'. A featured video titled 'WHO'S WHO IN THE PJM CONTROL ROOM' is prominently displayed. Below this, a 'Committees & Groups' page is shown, featuring a sidebar menu with options like 'Meeting Center', 'Committees', 'User Groups', and 'Subcommittees'. The main content area includes a 'View the PJM Stakeholder Process Groups Diagram' section, which contains a flowchart showing the relationship between the 'PJM Board of Managers' and the 'Members Committee'. To the right, there is a 'CONTACT INFORMATION' section with phone numbers and a 'Member Community' link.

- Roles
- Issue Initiation Process
- Mutual Gains Theory
- Consensus Based Issue Resolution (CBIR)
- Cake Example – live practice
- Alternative processes
- Annual work planning process
- Getting Involved

**PJM Stakeholder Affairs**  
StakeholderAffairsTeam@pjm.com



# Appendix

- Join email distribution lists to receive all future emails regarding this group
- Register for meetings in Meeting Center
- Join the roster for groups of interest (required for voting representatives)

The screenshot shows the 'My PJM Home' page with the following structure:

- Header:** 'Hi', 'Tools Sign In', 'Calendar', search bar, and 'Go' button.
- Navigation:** 'about pjm', 'training', 'committees & groups', 'planning', 'markets & operations', 'library'.
- Left Sidebar:** 'My PJM Home', 'My Email Lists', 'My Profile'. A callout box highlights 'My PJM Home' and 'My Email Lists' with an arrow pointing to the main content area.
- Main Content:**
  - 'My PJM Home' section with sub-links: 'Home > My PJM Home', 'My Email Lists', 'My Profile'.
  - 'My PJM Home' heading and description: 'Manage your meeting registrations and subscriptions to newsletters and email lists.'
  - 'PJM Functional Organizational Chart (PDF)' link.
  - 'My Links' section with a callout box highlighting the list: 'Member Community', 'Learning Center', 'Meeting Center', 'PJM Tools Sign In'. An arrow points from this callout to the 'My Links' section in the main content.
  - 'Secure Content Areas' section with a lock icon and 'User Interface Standards' link.
- Right Sidebar:**
  - 'RELATED INFORMATION' section with links: 'Training Events', 'About PJM', 'Committees'.
  - 'FAQs' section with questions: 'How do I update my account information, such as my name, email address, phone number or password?', 'Will the PJM website remember that I am signed in if my browser does not allow cookies or my cache is cleared?'.
  - 'CONTACT INFORMATION' section with a 'Member Community' badge and phone numbers: '(866) 400-8980', '(610) 666-8980'.

My PJM Home Home > My PJM Home > My Email Lists

My Email Lists

My Profile

## My Email Lists

PJM uses a number of lists to send meeting notices, materials, voting or polling results, tool updates and reminders to stakeholders. To subscribe to a list, browse the topic categories and select the lists to which you would like to be added. Once you have made your selections, click the submit button. **Selections will be processed within 10 minutes of submission. Do not attempt to resubmit the selection as this will overwrite the latest request.**

If you don't see an email list in the *Available Subscriptions* box below, you can update your subscription preferences via the [Email List Update form](#) by entering the name of the mailing list which you would like to be subscribed to or unsubscribed from.

Category	Email List	Subscribed
Committees	ARR FTR Market Task Force	<input checked="" type="checkbox"/>
	Capacity Capability Senior Task Force	<input checked="" type="checkbox"/>
	Carbon Pricing Senior Task Force	<input checked="" type="checkbox"/>
Subcommittees	Energy Price Formation Senior Task Force	<input type="checkbox"/>
	Financial Risk Mitigation Senior Task Force	<input checked="" type="checkbox"/>
Task Forces	Fuel Security Senior Task Force	<input type="checkbox"/>
	Incremental Auction Senior Task Force	<input type="checkbox"/>
	Market Efficiency Process Enhancement Task Force	<input checked="" type="checkbox"/>
	Modeling Generation Senior Task Force	<input checked="" type="checkbox"/>
	Primary Frequency Response Senior Task Force	<input type="checkbox"/>

1. Select Category

2. Select Committee or Group

3. Click Submit

Hi ▼ | [Tools Sign In](#) | [Calendar](#) |  [Go](#)

[pjm](#) | [about pjm](#) | [training](#) | [committees & groups](#) | [planning](#) | [markets & operations](#) | [library](#)

**My PJM Home** | Home » My PJM Home

My Email Lists  
My Profile

**My PJM Home**  
Manage your meeting registrations and subscriptions to newsletters and email lists.  
[PJM Functional Organizational Chart \(PDF\)](#)

**My Links**

<a href="#">Member Community</a>	<a href="#">Secure Content Areas</a>
<a href="#">Learning Center</a>	<a href="#">User Interface Standards</a>
<a href="#">Meeting Center</a>	
<a href="#">PJM Tools Sign In</a>	

**RELATED INFORMATION**

- [Training Events](#)
- [About PJM](#)
- [Committees](#)

**FAQs**

- How do I update my account information, such as my name, email address, phone number or password?
- Will the PJM website remember that I am signed in if my browser does not allow cookies or my cache is cleared?

**CONTACT INFORMATION**

**Member ?**  
Community

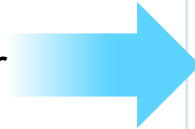
(866) 400-8980  
(610) 666-8980  
Member Relations

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Select Meeting Center



**Meeting Center**

**Status**

- Open
- Closed
- Registered
- Canceled

**Committees & Groups**

- Markets & Reliability Committee
- Members Committee
- Planning Committee

1. Scroll through the list of available meetings

Search

Showing results 1 - 15 of 241  
[Load My Filters](#) | [Save My Filters](#)  
[Clear Filters](#)

Meetings Select: All | None [Register](#)

Select	Date/Time	Details	Status
<input checked="" type="checkbox"/>	4.7.2020 9:00 a.m. - 4:00 p.m. EPT	Capacity Capability Senior Task Force Conference Call <a href="#">Capacity Capability Senior Task Force</a>	Open

3. Click Register

2. Select Meeting

- Individuals authorized to vote on behalf of the member company must be included on the roster.
- Rosters also provide contact information for other involved stakeholders.
- Each member company can name up to four representatives, including one primary and three alternates.

Update roster members using the [Roster Update Form](#).

Meeting Center | [about pjm](#) | [training](#) | [committees & groups](#) | [planning](#) | [markets & operations](#) | [library](#)

Home > Committees & Groups > Task Forces

## Task Forces

Task forces are temporary stakeholder groups that address specific non-routine issues or other duties as assigned within the scope of a defined charter. They are disbanded upon completion of the specific work activity.

Open task forces can be found in the navigation to the left.

[Closed task forces](#)

### RELATED INFORMATION

- [Facilitator Feedback Form](#)
- [Roster Update Form](#)
- [Stakeholder Process Quick Guides & Templates](#)
- [M34](#)
- [Committee Structure Diagram](#)

### CONTACT INFORMATION

Access the form from any committee or group page